

Sanofi India Limited to unlock value with dedicated pharma & consumer healthcare businesses

This decision will accelerate growth for both its pharma & consumer healthcare businesses in India

Mumbai, May 10, 2023. The Board of Directors of Sanofi India Limited ("SIL") today approved the Scheme of Arrangement as per applicable provisions of the Companies Act, 2013, and other applicable laws, between SIL and its wholly owned subsidiary Sanofi Consumer Healthcare India Limited (currently under the process of incorporation) ("SCHIL") to demerge SIL's consumer healthcare business into a legal entity, i.e., SCHIL, subject to approval by shareholders and regulators upon incorporation of SCHIL. This decision will open new gates for the India business and employees in a value-driven move to accelerate growth for both the pharmaceuticals business (SIL) and consumer healthcare business (SCHIL) in India.

In the rest of the world as well as in India, implementing the global standalone organization of the consumer healthcare (CHC) business within Sanofi is the best platform to unleash its growth potential. The proposed standalone consumer health company in India will be equipped by way of portfolio, specific global skills, consumer-centric mindset to truly evolve as a Fast-Moving Consumer Healthcare company.

Similarly, the General Medicines business will focus on its long-term success factors, expanding its life-changing treatment portfolio available in the country, driving world class scientific HCP engagement, expanding the reach of its brands, and accelerating its digital transformation.

Upon completion of the proposed demerger, Sanofi will continue to own 60.4% stake in both entities and Sanofi India Limited shareholders will receive 1:1 SCHIL equity share of INR 10/- each, for each equity share owned. Thus, the proposed demerger is fair for all shareholders. Subject to necessary approvals, SCHIL will be listed on the BSE and the National Stock Exchange Limited. The concerned employees who will transition to SCHIL, will have continuity of service and same terms on the demerger becoming effective.

Rodolfo Hrosz

Managing Director, Sanofi India Limited

"This is a momentous opportunity as it will allow Sanofi to unlock and maximize its business potential in both pharmaceuticals and consumer healthcare, with the right assets, structure, and strategy. The pharmaceuticals business will focus on its long-term success factors, expanding its portfolio of life-changing treatments available in India, driving world-class scientific HCP engagement, and accelerating its digital transformation to improve the lives of patients in India.

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The proposed CHC entity will be a Fast-Moving Consumer Healthcare business which enables consumer-centric strategies, shapes the OTC environment, and focuses on best-in-class digital and ecommerce capabilities."

Sanofi India Ltd.'s consumer healthcare business annual turnover for FY2022 is ~INR 730 crores. The Company's top consumer healthcare brands include Allegra®, DePURA®, Avil®, and Combiflam®, leaders in their respective categories. Designed to be a Fast-Moving-Consumer Healthcare organization with an ambitious growth plan, Sanofi Consumer Healthcare India Limited will fully integrate the Sanofi's global consumer healthcare strategy thus enabling better participation in the Indian CHC landscape and improving lives in India.

Sanofi India Ltd.'s pharma portfolio of products includes established and leading General Medicines brands such as Lantus®, Toujeo®, Clexane®, Amaryl®, Apidra®, Frisium®, Cardace®, Lasix®, Targocid®, Cetapin® and the recently approved Soliqua®. These and other assets like the Goa manufacturing site will continue to be part of SIL, expanding and growing to benefit millions of patients in the country.

Aditya Narayan

Chairman of the Board, Sanofi India limited

"For nearly seven decades, Sanofi's commitment to people in India is reflected in its products, quality, access, capacity building, disease awareness, and social impact initiatives. The Company aspires to do much more to tackle India's healthcare challenges and shape itself to be a cutting-edge healthcare company. The Proposed Demerger will help both entities build a sustainable growth model. Today, Sanofi is in a strengthened position in India, allowing us to deliver better value to our shareholders and other stakeholders."

Sanofi Consumer Healthcare India Limited, a Sanofi group company, is expected to be fully operational by the second half of 2024, subject to necessary approvals.

Meanwhile, there will be no change in the company's priorities, ways of working or interactions with its external stakeholders. Employees of Sanofi India Limited will continue to stay focused on the business priorities and on delivering our quality medicines to patients in India.

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Note:

Other business of Sanofi in India, such as Vaccines, Specialty, Clinical Studies are not part of SIL and hence, are not impacted by this announcement.

Sanofi – in India for India

Since 1956, Sanofi has earned the trust as well as a place in 1-in-3 Indian households (if not more). Pain management (Combiflam®), allergies (Allegra®), vitamin D deficiency (Depura®), digestives (Enterogermina®) diabetes (Lantus® - insulin glargine), flu prevention (FluQuadri® vaccine) and rare diseases (4 first & best-in-class therapies) are significant health issues, and our portfolio helps prevent, treat, or optimally manage them.

Six of our brands feature amongst India's Top 200 pharmaceutical brands*. Sanofi also provides devices (insulin pens), counselling (Saath7 for patients on Lantus®), diagnostic services for rare diseases (Disha), health education and

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awareness (mass & social media and in-clinic), and capacity building (HCPs & educators) to provide people in India holistic care for better disease outcomes. Our India Charitable Access Program is the country's longest running humanitarian program providing free treatment to people afflicted with Lysosomal Storage Disorders. We conduct clinical trials here so that India can have quicker access to the latest from our global pipeline. Our world-class manufacturing site in Goa produces for people in India and 60+ other countries.

We have been operating through Sanofi India Limited and Sanofi Healthcare India Pvt. Limited. Sanofi is one of India's most admired healthcare companies because we produce high quality products, have strong ethical values, run social impact programs (primarily in Type 1 diabetes and rare diseases), and have employee programs that enable professional growth, and a culture where our employees have camaraderie and share their passion for excellence. Sanofi India has been recognized by the 'Top® Employers Institute' for 5 years in a row (since 2019).

Visit us at www.sanofi.in and www.sanofiindialtd.com, or connect with us on LinkedIn and Twitter.

About Sanofi

We are an innovative global healthcare company, driven by one purpose: we chase the miraclesof science to improve people's lives. Our team, across some 100 countries, is dedicated to transforming the practice of medicine by working to turn the impossible into the possible. We provide potentially life-changing treatment options and life-saving vaccine protection to millionsof people globally, while putting sustainability and social responsibility at the center of our ambitions.

* Indian Pharma Market as per IQVIA data MAT Dec'22

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